C. SCOTT BUTLER

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SUMMARY

Seasoned energy policy and programs expert with experience as a manager, team leader, and individual contributor seeking a leadership role in regulatory affairs, policy analysis, or program management.

WORK EXPERIENCE

CONSOLIDATED EDISON CO. OF NEW YORK, New York, NY SENIOR ENERGY MARKET POLICY ADVOCATE

2004-present

- Monitor, analyze, and propose wholesale gas and electric market rules changes.
- Develop company positions and priorities in consultation with senior executives, internal subject matter experts, and legal counsel.
- Build alliances and advocate company positions in stakeholder forums.
- Prepare filings, testimony, white papers, and articles, and formally present company views at technical conferences and industry events to support objectives.
- Hire, train, supervise, and coach junior staff and management trainees.

Achievements

- ✓ Represent company in NYISO stakeholder groups, including those responsible for energy and ancillary services markets, capacity markets, and transmission planning.
- ✓ Work with NYISO and NY Transmission Owners' staffs to develop joint filings, such as Order 1000 planning and generator interconnection process filings.
- ✓ Monitor, analyze, and respond to FERC filings by gas pipelines, the NYISO, and PJM. Prepared or oversaw drafting of more than 100 sets of comments filed with the FERC.
- ✓ Negotiated settlements in 10+ gas pipeline rate cases. Developed company's positions on gas quality and successfully negotiated gas quality settlements with 4 pipelines.
- ✓ As lead company advocate on gas-electric coordination issues, highlighted New York's successful approach through articles, comments, presentations, and dialogue.
- ✓ Chair industry groups, such as the NY Transmission Owners Technical Committee (2012-2014), NYISO's Electric System Planning Working Group (2015), and American Gas Association's FERC Regulatory Committee.
- ✓ Won company team awards for leading efforts to define and advocate for company's views on gas quality limitations and planned changes to FERC accounting systems.

<u>NEW YORK CITY ECONOMIC DEVELOPMENT CORP.</u>, New York, NY 1995-2004 **VICE PRESIDENT – ENERGY (AND OTHER POSITIONS)**

- Conceived of and advocated for energy policies on behalf of The City of New York.
- Planned and led City participation in utility regulatory cases, including rate cases.

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- Directed team of 5 persons responsible for administering all aspects of company's energy programs, including billing, compliance, contracting, analysis, and tariffs.
- Collaborated with other City agencies on energy policy and management issues.

Achievements – Energy Policy

- \checkmark Promoted three times to positions of greater responsibility.
- ✓ Led City participation in steam, gas, and electric utility rate cases, as well as cases related to the deregulation of energy markets and siting of generation in New York.
- ✓ Chaired City-State working group on federal funding for infrastructure restoration after 9/11.
- ✓ Represented City on state board responsible for reviewing SBC program performance.
- ✓ Won company President's Award for developing and gaining approval for changes to enable City and utility energy discount programs to function in a deregulated market.
- ✓ Won President's Award for devising, obtaining approvals for, and implementing an energy discount program for 800 businesses remaining in lower Manhattan after 9/11.
- ✓ Increased client acquisition from approximately 5-10 per year to nearly 1,000 per year by streamlining internal procedures and improving marketing.
- ✓ Strengthened program financial controls, forecasts, and billing processes, virtually eliminating billing errors and reducing financial exposure.
- ✓ Performed policy research and quantitative analysis on numerous energy industry issues. Advised City officials, operating personnel, and lobbyists.
- ✓ Evaluated energy efficiency and competitive purchasing options for City-owned buildings. Initiated purchasing of energy from ESCOs for commercial properties.

1993-1995

EXCELSIOR CAPITAL CORP., New York, NY GRADUATE INTERN

• On behalf of a state agency, researched opportunities for institutional investors to invest in projects providing a market rate of return and ancillary public benefits.

OFFICE OF U.S. SENATOR FRANK LAUTENBERG, Washington, DC 1991-1993 LEGISLATIVE CORRESPONDENT 1991-1993

• Responded to constituent mail on a range of subjects, including energy legislation.

EDUCATION

MASTERS OF PUBLIC ADMINISTRATION, New York University Major: Policy Analysis; Specialization: Transportation Policy	1995
BACHELOR OF ARTS , Kenyon College, Gambier, OH Majors: History and Biology	1989

- 1. I am the current Chair of the NYISO's Electric System Planning Working Group. I have chaired New York Transmission Owners Technical Committee (2012-2014), an organization of the state's public and investor-owned organizations. I also chaired the American Gas Association's FERC Regulatory Committee (2010), which represents approximately 60 U.S. gas LDCs on FERC and CFTC matters. In addition, I have chaired numerous ad hoc stakeholder groups and internal teams involved with specific projects or proceedings. My leadership experience also includes service on the Executive Committee of the Wholesale Gas Quadrant of the North American Energy Standards Board and the board responsible for reviewing performance of NYSERDA's System Benefits Charge in the early 2000's.
- 2. Executive and senior executive leadership at Con Edison fully support my application for the position of BIC Vice Chair and the necessary commitment of time.
- 3. I have 20 years experience building consensus on energy policy matters in addition to the specific experience outlined above, as well as various management and negotiation courses.
- 4. As Con Edison's representative to the TPAS, IITF, EGCWG, MIWG and ICAPWG at various times in the past, I have gained a well-rounded knowledge of the NYISO's activities and programs, especially its markets. I would like to contribute to the development of consensus among stakeholders and NYISO staff on important market policy issues. I have the ability to chair the committee in a fair and balanced manner and I look forward to the challenge of doing so.
- 5. Con Edison (and its affiliate O&R) is an electric transmission owner and load-serving entity serving New York City and portions of the Hudson Valley.